



# Responding As One

## Incorporating Clinics into Your Network Command Center Through CMS Regulations

**Calvin Fakkema CHSP, CHEP**  
**CHOC Children's Hospital**  
Manager, Safety & Security  
Safety Officer

**David Bernstein CBCP, CEM, CHEP, CHPCP**  
**BSI Group**  
Emergency Management Practice Area Lead  
Senior Consultant

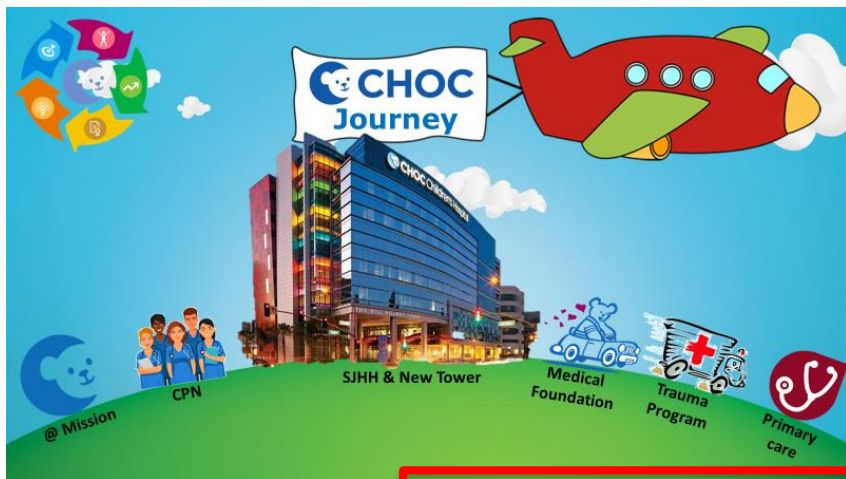


- Agenda
- Background
- Emergency Operations Plans
- Exercise
  - Communicating needs
  - Coordinating planning
  - Additional exercises (TTX with clinically relevant scenario)





# Growth of CHOC Children's Hospital



	2013	2014	2015	2016	2017
Total patient days	58,087	56,996	60,610	66,021	61,704
Total inpatient discharges	11,469	11,247	11,682	11,999	12,891
Average length of stay	5.1	5.1	5.2	5.5	4.8
Day Health Unit/Infusion Center visits	7,346	8,085	8,589	8,534	8,456
Inpatient surgeries	3,641	3,451	3,719	4,086	4,117
Outpatient surgeries	5,425	5,118	5,816	7,384	887
Emergency Room visits	52,338	56,136	75,336	81,257	87,791
Admissions via ER	5,581	5,592	6,371	6,976	7,545
Clinic visits - Primary Care and Specialty	349,115	351,469	355,986	384,781	538,702
Transports to CHOC	4,268	4,220	4,382	4,443	4,252
Pediatric capitated lives	122,570	134,796	146,119	153,965	151,818
Medical staff	611	628	633	648	652
CHOC full-time equivalent associates	2,220	2,509	2,254	2,408	2,531
Licensed beds	279	279	279	279	279

Source: Internal Records





# Clinics

## Status

- Decentralized
- Independent
- Wide scope of services
- Outpatient





# Regulatory Updates

- Communications
- Coordination
- Exercises
  - Second Full-Scale or TTX (with clinically relevant scenario)





# Regulatory Updates (cont.)

- Alignment with network emergency preparedness program
- Participation in network planning activities





# Emergency Preparedness Initiatives








# Emergency Operations Plan



# Clinic EOPs

- Clinic EOPs
  - Template-based
  - Annex of CHOC EOP
- Ownership
  - Managed by Clinic leadership
  - Aligned with CHOC EOP
  - Second tier bullet style



Manual: Environment of Care      **Section:**      **Number:**

Policy     Procedure      **Title:**    Enter Clinic Name    Emergency Operations Plan

<b>Current Content Expert:</b>	<b>Committee Approval(s)</b> <b>Date(s)</b>
<b>Department Head:</b>	
<b>Executive Management Team Member:</b> Matt Gerlach, Executive VP and COO  <input type="checkbox"/> New <input type="checkbox"/> Revised <input type="checkbox"/> Reviewed (no changes) Track: <input type="checkbox"/> A <input type="checkbox"/> B <input type="checkbox"/> C <input type="checkbox"/> D <b>Replaces:</b>	<b>Medical Executive Committee Approval</b> <b>Date:</b>  <b>Board of Directors Approval</b> <b>Date:</b>  <b>Effective Date:</b>

**I. Introduction**  
 Disasters and other catastrophic emergencies pose a significant threat to the ability of a healthcare organization to maintain operational capability and provide care, treatment, and services to its community. The Enter Clinic Name Emergency Operations Plan (CEOP) has been developed so that the CHOC healthcare system can effectively plan for, respond to, and recover from an emergency in a unified and integrated manner. The plan addresses the Enter Clinic Name's roles and responsibilities in responding to an emergency incident using the Hospital Incident Command System (HICS).

**II. Purpose**  
 The purpose of the CEOP is to provide an overall framework for the emergency management program for CHOC's clinics. It includes discussions of an "all hazards" approach to assess the Enter Clinic Name's vulnerabilities, a description of planning activities to mitigate for the probability or potential loss from an incident, a discussion of how the clinic will respond to and recover from an incident, and ultimately discuss how the clinic will assess the plan to continually and incrementally improve upon it.

**III. Definitions**  
**Alternative Care Site:** facility that enables healthcare providers to care for injured or



# Clinic EOPs (cont.)

## Flipcharts

- Protocol-based
- Hazard specific
- Widely deployed



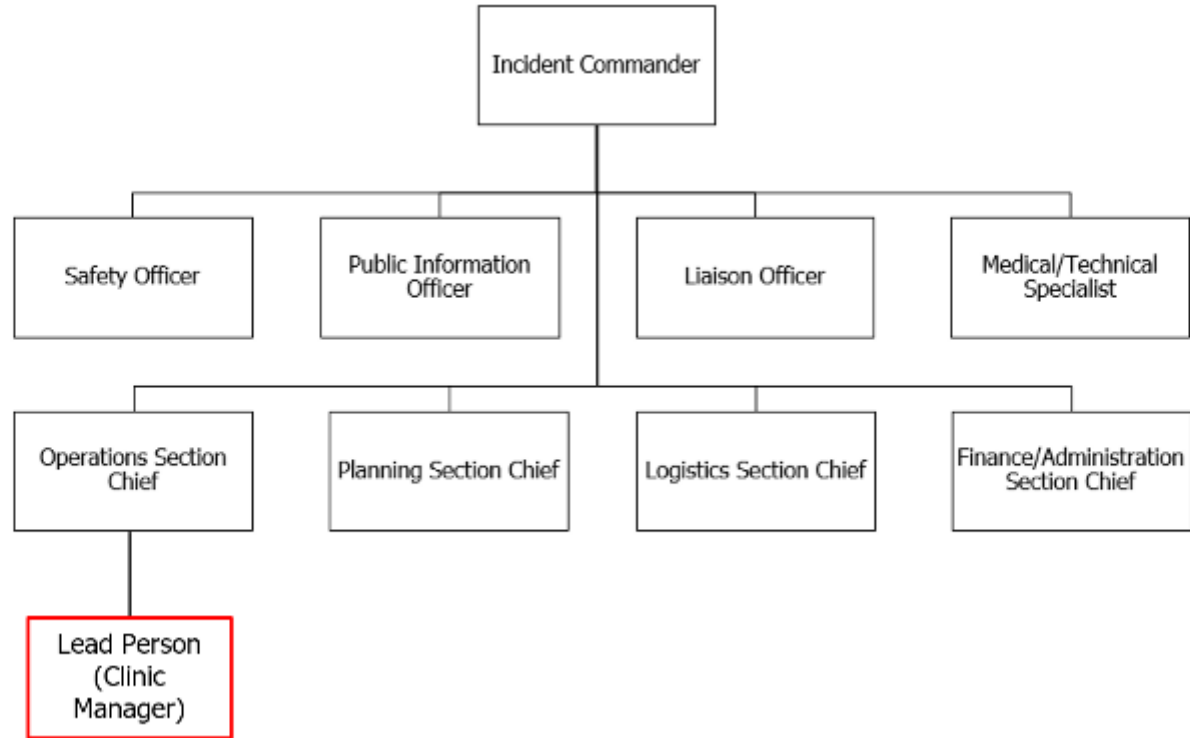
**Emergency Procedures Flip Chart**



# Exercise



# Clinics as Part of HICS



# CHOC Clinic Emergency Operations Plan Training and Tabletop Exercise

November 15, 2017





# Exercise Objectives

## Formal

### Operational Communications

- Test viability of communications resource listing in CHOC Clinic Emergency Operations Plan

## Informal

### Familiarization with new EM Requirements



## CLINIC DISASTER STATUS REPORT

To: Incident Commander or Planning Section Chief if position opened

From: Clinic name: \_\_\_\_\_ Phone Number: \_\_\_\_\_ Date: \_\_\_\_\_ Time: \_\_\_\_\_

Charge Nurse / Supervisor: \_\_\_\_\_ Manager: \_\_\_\_\_ Mgr Onsite?  YES  NO

### CURRENT OPERATIONAL STATUS (Check box that reflects your current status)

**RED**

Not able to function, need immediate assistance, may need to close department. Estimated time necessary to close/evacuate your department: \_\_\_\_\_

**YELLOW**

Able to function; will need some assistance but can remain open

**GREEN**

Able to function with little or no difficulty

### CENSUS

Current # of patients in clinic: \_\_\_\_\_

### Patient Movement Matrix

Method of patient movement (in event of transfer, discharge, or evacuation)


Transport Option	CAR	BLS	ALS	Specialized





# Action

- Contact your clinic and ask them to complete the Clinic Communication Resource Status Form
- Submit completed forms to HCC email: [chochcc@choc.org](mailto:chochcc@choc.org)

 **CHOC Children's**

**Clinic Communication Resource Status Form**

Clinic Name \_\_\_\_\_ Clinic Phone Number \_\_\_\_\_

Clinic Address \_\_\_\_\_

**Contacts:**  
 Lead Person: \_\_\_\_\_  
 Person Completing Form: \_\_\_\_\_

**Form Completed On:**  
 Date: \_\_\_\_\_  
 Time: \_\_\_\_\_

*Check the "available" box if the resource is available at the clinic site. If available, test the resource and check the appropriate box to confirm if it is either working or not working.*

Resource	Available	Tested – working	Tested – not working
Sample: VOIP Phones	X	X	
POTS lines			
Standard Phone Line (VOIP or other)			
Cellular communication			
Satellite phones			
Radio communication (set to Channel 3)			
Pager services			
Email			
Push-to-Talk phones			
ReddiNet			
CHOC Children's website			
HEAR Radios			
EasyLobby			
Everbridge mass communication tool			
Other:			



# Exercise Goals

## Meet Standards

- Exercise requirement
- Network alignment

## Drive Community

- Centralize Clinics in emergency response

## HICS

- Train on placement and interaction within HICS



# Questions?

**Calvin Fakkema CHSP, CHEP**  
**CHOC Children's Hospital**  
Manager, Safety & Security  
Safety Officer  
CFakkema@choc.org

**David Bernstein CBCP, CEM, CHEP,**  
**CHPCP**  
**BSI Group**  
Emergency Management Practice Area Lead  
Senior Consultant  
David.Bernstein@bsigroup.com